



**Staffordshire and
Stoke-on-Trent**
Integrated Care Board

Joint Forward Plan (JFP)

Staffordshire Health and Wellbeing Board
8th June 2023

Guidance

National expectations and policy

ICP Strategy

- *How the assessed health, care and wellbeing needs of the local population are to be met by the ICB, LAs and System Partners.*

Joint Forward Plan (5 years)

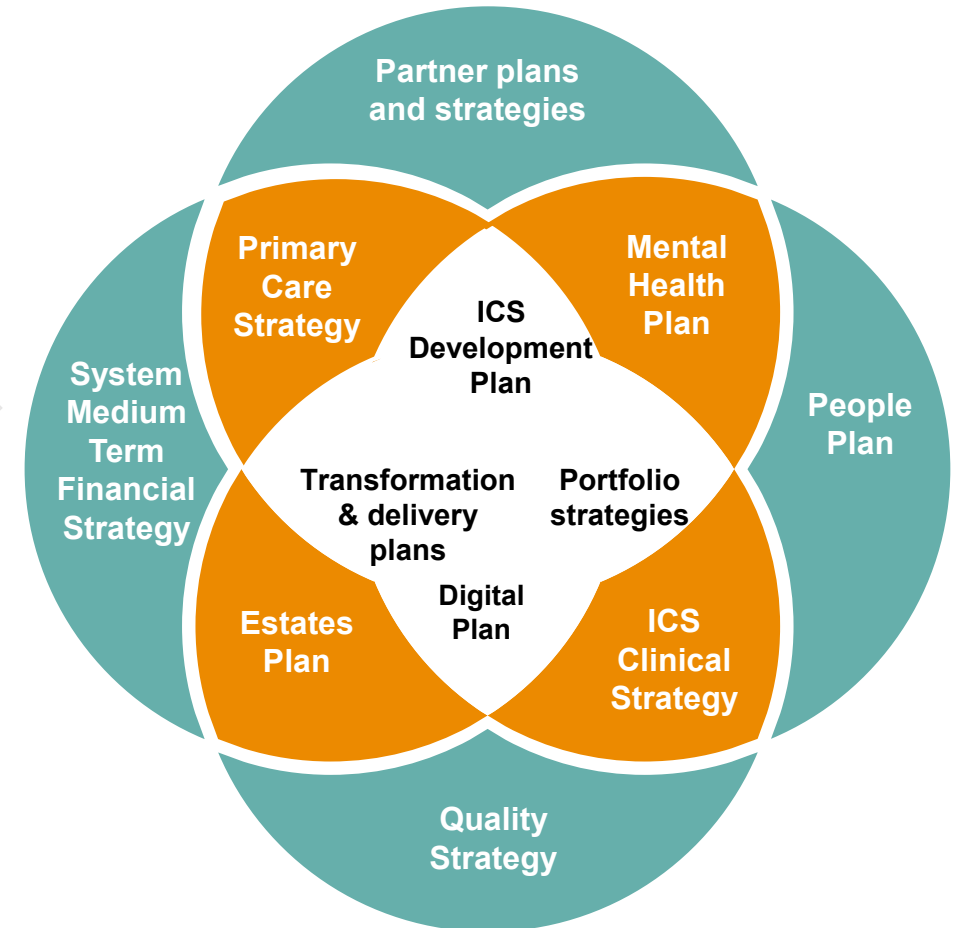
- *How the ICB will contribute to meeting the health needs of its local population.*
- *Reflect local priorities and address the four core purposes of ICSs*

One year Operational Plan

- *Set out the details of our plans for the year covering key areas of delivery, activity, workforce and finance.*
- *A technical set of templates relating to activity, workforce and finance.*

Supports and supported by a set of enabling delivery plans and strategies

Local system plans and strategies



The Joint Forward Plan Principles

Be driven by the initial Integrated Care Partnership Strategy and national priorities as defined by NHS planning guidance.

Be co-ordinated through the ICB and co-produced working with partners, providers and our delivery & enabling portfolios.

Sit at a strategic level and lift out the most important priorities for the system.

Be underpinned by a set of delivery plans with clear milestones and trajectories.

Reflect local priorities and address the four core purposes of ICSs.

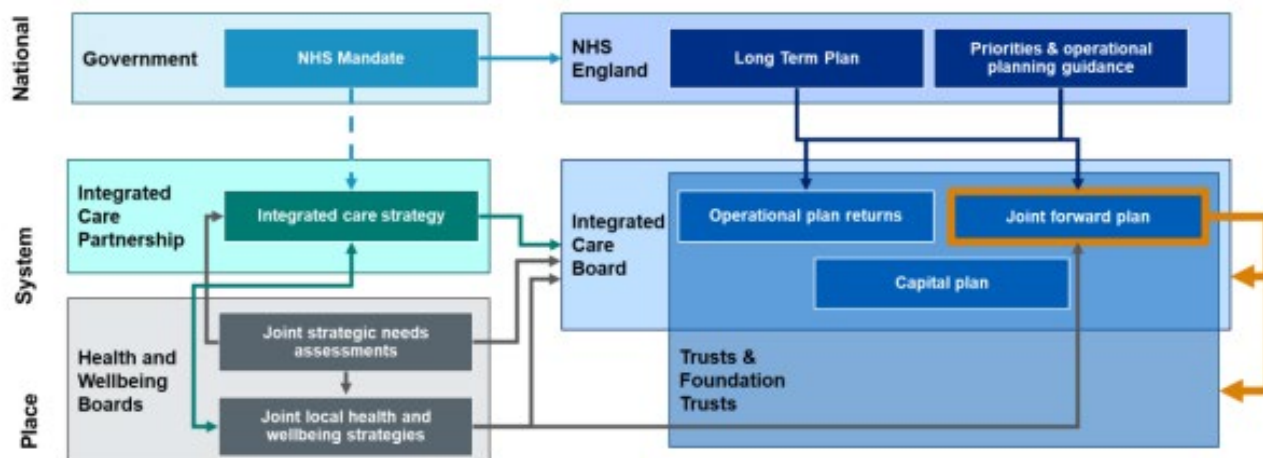
As a minimum describe how the NHS will contribute to meeting the health needs of its local population.

Not duplicate supporting strategic plans but make reference to them where relevant.

What is the Joint Forward Plan?

- The JFP is a five year plan, set within a statutory framework.
- It will be updated on an annual basis in collaboration with the Integrated Care Partnership and local Health and Wellbeing Boards (HWBs).
- The JFP is a five-year plan covering 2023 to 2028.
- It outlines how the ICB will support the delivery of the ambitions articulated in the Integrated Care Partnership Strategy (as presented initially to the HWB in March 2023))

- It has a focus around
 - Joint priorities across the Integrated Care System (ICS)
 - Ongoing National Long Term Plan commitments as set out in 2019
 - Feedback from our population
 - The need to restore access to services to at least pre-Covid levels
 - Our locally determined actions to address system priorities
 - Other national guidance and frameworks
 - How the ICB is exercising its key functions and discharging its statutory duties in an effective way.



What is in it?

Foreword by Chair and Chief Exec

- Foreword from Chair and Chief Exec

Introduction

- Executive Summary
- The scope of this document
- Who we are
- Vision and Aims
- Signed Statement from Health & Wellbeing Boards

Why do we need a Joint Forward Plan?

- What people have told us
- Existing shared priorities
- Our approach to developing our priorities

How will we work differently to achieve our priorities

- Visioning Statement
- Our Operating Model
 - Portfolios
 - Provider Collaboration
 - Place
 - Primary Care Networks
- Quality Assurance & Improvement
- Clinical and Professional Leadership
- Governance Framework, Functions and Decision Map
- Collectively Accountable

Our Portfolios and Priorities (should be the main content)

- Urgent and Emergency Care
- Planned care (elective, cancer, diagnostics)
- End of Life, Frailty and Long-Term Conditions
- Primary Care
- Prescribing and Medicines Optimisation
- Mental Health, Learning Disabilities and Autism
- Children and Young People
- Maternity
- Improving Population Health
- Serious Violence and Safeguarding

Our Finance Strategy

- Challenges and Opportunities
- Productivity
- Financial Governance and Controls
- The Intelligent Fixed Payment (IFP) and how it works
- Capital Investment
- Procurement

Our Enablers to Success

- People Plan
- Sustainability
- Estates
- Digital Transformation
- Intelligence
- Research and Innovation

Ways of working / cross cutting themes

- Working in Partnership with People and Communities
- Personalised care
- Continuing Healthcare
- Managing delivery of the JFP
- Better Care Fund and Integration Ambitions
- Delivering a Net Zero NHS

Wider Strategic System Development

- System development
- Provider Collaboratives
- Delegation of direct commissioning functions in 2023 and Specialised commissioning
- Pan system working
- Our Transformation Programme and Service Change / Reconfiguration

Appendices

- Matrix of Statutory Duties
- Our Partners aligned plans
- Partners supporting key strategies

JFP: Developing the content

Our Commitment
Our Ambitions and Priorities

Why is this important
for our population?

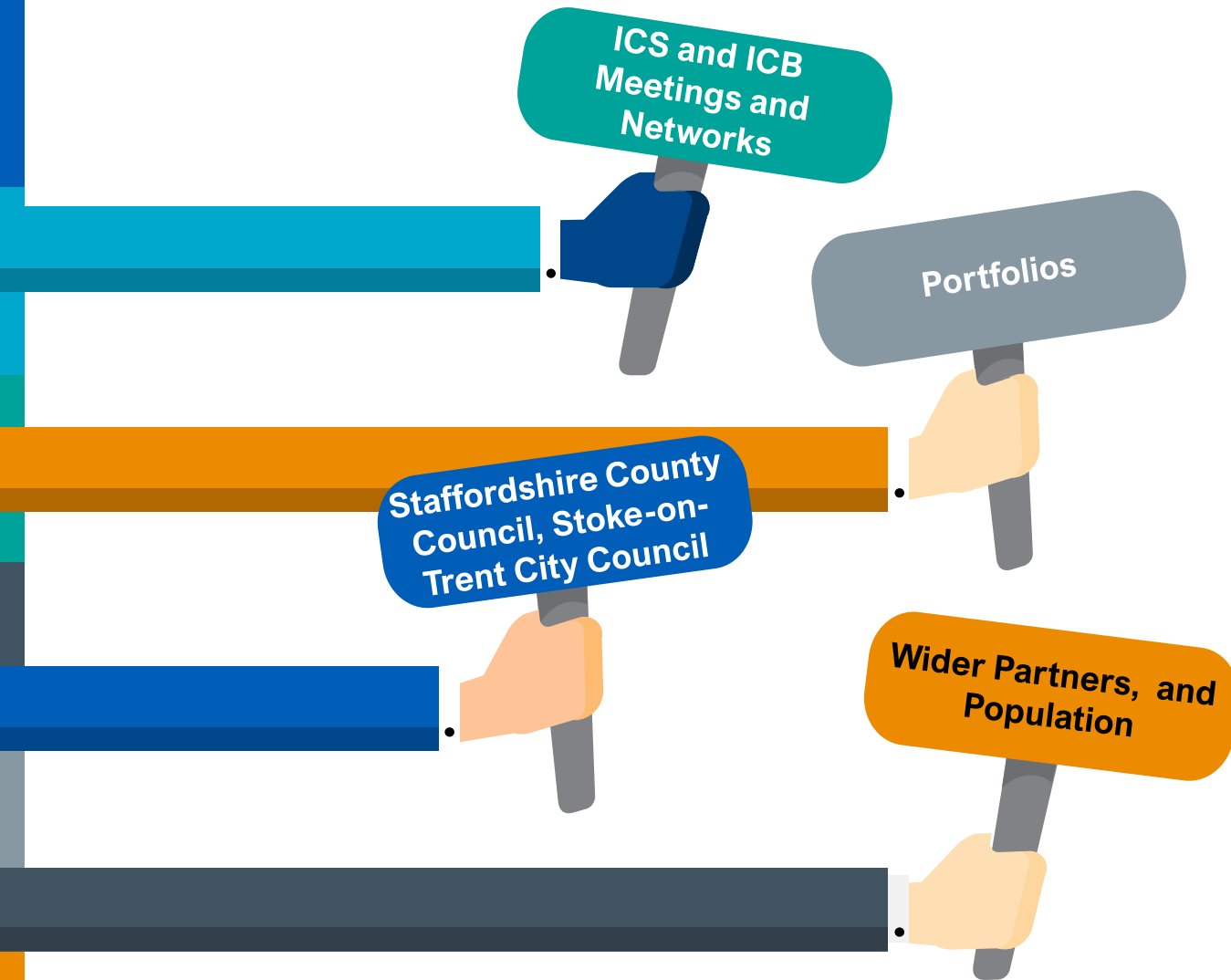


What do we know
about people's local
experiences?

How do we plan to
make a difference?

How will we know
we are making a
difference?

Stakeholders and Involvement



- Development and review of the Joint Forward Plan will be an ongoing process. Annual refreshes.
- The document has been
 - Built up through our portfolios multi-disciplinary teams with representation from *a range of health and care stakeholders*, provider and partner plans
 - Built on *previous and continuous involvement and engagement*. 3 joint webinars with ICP strategy leads. Online questionnaire.
 - Inclusive of and shared with *wider partners and their teams* including Staffordshire County Council, Stoke-on-Trent City Council through leads including Director of Health & Care, Director of Public Health, Director of Adult Social Care,
 - *Inclusive of the VCSE alliance and Healthwatch.*

Stoke-on-Trent City Council Health & Well Being strategy priorities

- Getting the most healthy start in life
- Developing well into adulthood
- Promoting good physical health
- Promoting good mental health
- Supporting people to maintain independence
- Living well into old age
- Providing the best end of life care
- Building strong communities
- Living in a healthy home and environment
- Supporting sustainable employment, skills and local economy

Staffordshire County Council Health & Well Being strategy priorities

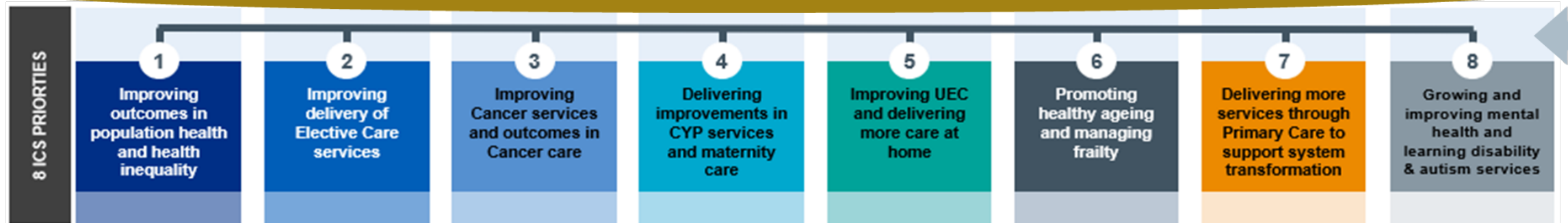
- Health in early life - Improving health in pregnancy and infancy with a priority focus on reducing infant mortality.
- Good mental health - Building strong and resilient communities and individuals who are in control of their own mental wellbeing
- Healthy weight - creating the conditions to help people to make healthy choices that will help adults and children reach a healthy weight.
- Healthy ageing - promoting well-being and enabling independence for older people.

Integrated Care Partnership Strategy priorities

- Give infants and children the best start to life
 - Enable children to thrive into adulthood, supporting physical, mental and social development
 - Enable adults to take ownership of health and wellbeing and achieve their potential
 - Enable people to remain independent, active and connected in their communities with a plan for later life
- Maximise health and wellbeing in the last years of life by supporting people and carers with personalised care when needed

Existing shared priorities across the Integrated Care Partnership

Improving health in pregnancy and infancy • Mental health • Learning disability and autism • Reducing drug and alcohol harm • Addressing obesity across the life course • Prevention and early intervention – long-term conditions (LTCs) and cancer • Improved prevention and management of LTCs • Reducing health inequalities • Healthy ageing • Personalised care • Improved employment • Digital transformation.



How we will work together; Our wider enablers, cross cutting themes and strategic development

Provider Plans and Strategies

What will be different?

- An Integrated Care Partnership (ICP) strategy focusing on long-term priorities to prevent ill health, reduce inequalities, and deliver better health and care services.
- Our operating model is an important development that enables us to realise our ambitions of working collaboratively with all our system partners. 7 **P**ortfolios, 2 **P**laces and our **P**rovider collaboratives.
- Focus on prevention and proactively supporting people to stay well at home; healthy ageing and reducing health inequalities.
- Multidisciplinary teams working together to organise care around people and their families, and professional and organisational barriers being broken down.
- Arranging services in a way so that people receive care from the right people in the most appropriate setting.
- Proactively planning services based on an understanding of current population through a Population Health Management approach.
- Digital One Health and Care sharing data across NHS and local government organisations.
- Working more closely with other public sector partners to make the best use of the public estate through the One Public Estate (OPE).
- Identify areas and pathways where both the ICB and Local Authority, as well as other partners, believe that there are clear opportunities to develop and implement specific integration proposals to improve outcomes and/or cost effectiveness.

Proposed Statement of Opinion

The Staffordshire Health and Wellbeing Board (H&WB) has received a draft copy of the Staffordshire and Stoke-on-Trent ICS Joint Forward Plan on **{insert date}**.

The H&WB is of the opinion that the draft takes account of the Health and Wellbeing Strategy, published by the H&WB.

2023 Planning Timeline – Key Dates

02-May	Finance & Performance Committee
03-May	All content from portfolios / leads received
09-May	Distribute version 2 to Stakeholders
10-May	Staffordshire Health & Wellbeing Board papers due
10-May	ICP/JFP Engagement Workshop
12-May	ICP/JFP Engagement Workshop
15-May	Feedback deadline (system internal deadline)
17-May	ICP/JFP Engagement Workshop
17-May	Planning Team to make changes / updates
18-May	Distribute version 3 to Stakeholders
18-May	ICB Board

19-May	Stoke Health & Wellbeing Board papers due
23-May	NEDs Meeting
23-May	Feedback deadline (system internal deadline)
24-May	Planning Team to make any changes / updates
26-May	Final review with ICB Executive Lead
30-May	ICP Meeting papers due
05-Jun	ICP Meeting
05-Jun	ICB Board papers due
07-Jun	Stoke-on-Trent Health & Wellbeing Board
08-Jun	Staffordshire Health & Wellbeing Board
15-Jun	ICB Board
30-Jun	Publish final plan with NHSE, ICPs & HWBs (external deadline)